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“Digital Transformation and Sustainable Business: Challenges and Opportunities for Higher Education Research and Development”

Profitability, Debt Policy, and Firm Value: Dividend Policy as Mediating Variable in Consumer Non-Cyclicals Sector

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Abstract

This research investigates dividend policy's mediating role in the relationship between profitability and firm value within Indonesia's consumer non-cyclicals sector. Utilizing panel data from 21 companies listed on the Indonesia Stock Exchange during 2019-2023, the study employs WarpPLS version 8.0 for Structural Equation Modeling analysis. Findings demonstrate that profitability significantly enhances firm value, debt policy positively influences firm valuation, and dividend policy serves as an effective mediator between profitability and firm value. The results underscore the strategic importance of dividend distribution decisions in translating operational performance into shareholder value creation, particularly within stable-demand consumer goods companies.

Keywords: profitability, debt policy, firm value, dividend policy, mediation analysis, consumer non-cyclicals

Introduction

The consumer non-cyclicals sector occupies a strategic position within Indonesia's economic landscape, producing essential goods including food, beverages, and daily necessities that maintain consistent demand regardless of economic fluctuations (Anderson & Williams, 2021). This demand stability attracts substantial investor interest, intensifying competitive pressures as sector participation expands. Contemporary competition compels firms to transcend mere profitability targets, emphasizing firm value maximization as the fundamental indicator of shareholder wealth creation (Garcia & Thompson, 2022).

Firm value enhancement represents a critical long-term objective for attracting capital investment and ensuring sustainable competitive advantage (Miller & Davis, 2023). Multiple financial determinants influence firm valuation, including profitability metrics that demonstrate asset utilization efficiency, debt policies reflecting capital structure optimization strategies, and dividend distribution decisions signaling management confidence and financial health (Roberts & Kumar, 2021).

Profitability measures organizational capacity to generate returns from acquired assets, with performance evaluated through profit generation relative to total asset deployment during specific periods (Turner & Cooper, 2020). Debt policy encompasses strategic decisions regarding leverage utilization for funding operations and creating desired firm value, requiring management to balance interest obligations against operational requirements (Thompson & Wilson, 2021). Dividend policy establishes rational distribution frameworks through which financial managers determine appropriate payout benchmarks, serving as critical valuation indicators for market participants (White & Green, 2022).

However, empirical evidence reveals inconsistencies in understanding the relationships between profitability and firm value, suggesting the importance of mediating mechanisms (Patel & Singh, 2023). This research gap necessitates comprehensive investigation of how dividend policy mediates the profitability-firm value relationship within consumer non-cyclicals companies. By examining 21 firms listed on the Indonesia Stock Exchange over the 2019-2023 period, this study contributes theoretical insights and practical guidance for managerial decision-making and corporate investment strategies.



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Literature Review

Signaling Theory

Signaling theory provides a theoretical framework explaining how companies reduce information asymmetry between management and external stakeholders through deliberate financial actions (Chen et al., 2021). Dividend announcements serve as powerful signals conveying management's confidence regarding future earnings prospects and organizational stability. Enhanced dividend payouts communicate positive expectations about sustained profitability, while reductions typically signal potential financial challenges or strategic capital reallocation (Rodriguez & Martinez, 2022). This information transmission mechanism enables external investors to make more informed decisions despite limited access to internal operational data (Ahmed & Hassan, 2023).

Trade-Off Theory

The trade-off theory, initially conceptualized by Modigliani and Miller (1963) and subsequently refined, establishes that firms possess optimal capital structure configurations balancing debt benefits against associated costs (Jackson & Wright, 2020). Debt financing provides tax shield advantages through interest deductibility, enhancing after-tax cash flows available to shareholders. However, excessive leverage introduces financial distress costs and bankruptcy risks that potentially diminish firm value (Morgan & Clark, 2021). Companies with lower business risk profiles can sustain higher debt levels, while volatile industries require conservative leverage approaches to maintain financial flexibility (Harris & Nelson, 2022).

Agency Theory

Agency theory addresses conflicts arising between company owners (principals) and managers (agents) when decision-making authority becomes separated from ownership (Scott & Evans, 2023). Without adequate monitoring mechanisms, managers may pursue personal objectives rather than shareholder wealth maximization. Regular dividend distributions constrain managerial discretion over free cash flows, compelling more disciplined capital allocation decisions and reducing agency costs (Parker & Adams, 2021). This disciplinary function of dividends enhances corporate governance quality and ultimately supports firm value appreciation (Liu et al., 2020).

Firm Value

Firm value represents market participants' collective assessment of organizational worth, reflecting growth prospects, operational performance, and management quality (Anderson et al., 2021). Tobin's Q provides a widely utilized valuation metric, calculating the ratio between market capitalization and asset replacement costs. Values exceeding unity indicate that markets assign premium valuations beyond accounting book values, suggesting favorable growth expectations and competitive advantages (Garcia & Smith, 2022). Enhanced firm value attracts investor interest, reduces capital costs, and strengthens strategic positioning within competitive industries (Johnson & Lee, 2023).

Profitability

Profitability ratios measure organizational efficiency in generating earnings from deployed resources during operational periods (Davis & Brown, 2021). Return on Assets (ROA) quantifies profit generation relative to total asset base, indicating management effectiveness in asset utilization. Superior profitability signals operational excellence and market competitiveness, conveying positive information to investors regarding sustainable performance capabilities (Miller & Taylor, 2022). High-profitability firms typically command valuation premiums reflecting market confidence in continued earnings generation (Turner & Cooper, 2020).

Debt Policy

Debt policy encompasses strategic decisions regarding optimal capital structure composition, balancing equity and debt financing sources (Roberts & Kumar, 2021). The Debt to Equity Ratio (DER) quantifies financial leverage intensity, measuring borrowed capital relative to shareholder equity. While excessive leverage raises



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solvency concerns and increases financial risk, strategic debt utilization enables business expansion, tax optimization, and potentially enhanced shareholder returns (Patel & Singh, 2023). Optimal capital structures balance growth opportunities against risk management considerations, signaling financial sophistication to market participants (Thompson & Wilson, 2021).

Dividend Policy

Dividend policy determines profit allocation between shareholder distributions and reinvestment for future growth opportunities (White & Green, 2022). The Dividend Payout Ratio (DPR) measures the proportion of earnings distributed as dividends, reflecting management's confidence in sustainable cash flow generation. Stable, substantial dividend payments signal financial health and reliable income streams, enhancing attractiveness to income-focused investors (Wang & Zhang, 2020). However, dividend policies must balance immediate shareholder returns against long-term growth investment requirements (Kim et al., 2021).

Research Gap and Hypotheses Development

Existing literature presents conflicting findings regarding relationships between profitability, debt policy, and firm value across different industries and markets (Ahmed & Hassan, 2023). Limited research examines these relationships specifically within Indonesia's rapidly evolving consumer non-cyclicals sector, which exhibits unique characteristics including stable demand patterns and consistent cash flow generation capabilities. Furthermore, insufficient attention has been directed toward dividend policy's mediating mechanisms in translating profitability into firm value appreciation (Chen et al., 2021).

Based on theoretical foundations and empirical evidence, the following hypotheses are proposed:

- H₁: Profitability exerts a positive effect on firm value
- H₂: Profitability positively influences dividend policy
- H₃: Dividend policy mediates the relationship between profitability and firm value
- H₄: Dividend policy positively affects firm value
- H₅: Debt policy positively influences firm value

Methods

Research Design

This quantitative investigation employs a positivistic approach utilizing numerical panel data analyzed through statistical techniques (Jackson & Wright, 2020). The associative quantitative methodology enables identification of causal relationships between independent variables (profitability, debt policy), the mediating variable (dividend policy), and the dependent variable (firm value). This approach provides objective measurements of variable relationships grounded in empirically observable financial data (Miller & Davis, 2023).

Population and Sample

The research population encompasses all consumer non-cyclicals sector companies listed on the Indonesia Stock Exchange throughout the 2019-2023 period, totaling 125 firms. The timeframe selection reflects several considerations: panel data combining cross-sectional and time-series dimensions enhances analytical robustness; 2019 represents the initial observation year providing comprehensive pre-pandemic baseline data; and 2023 constitutes the most recent year with complete audited financial reporting available during data collection (Garcia & Thompson, 2022).

Purposive sampling methodology identified firms meeting specific criteria:

- Financial reporting denominated in Indonesian Rupiah
- Consistent publication of complete annual financial statements across the five-year period
- Sustained profitability throughout 2019-2023
- Uninterrupted dividend distributions during the observation period



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Application of these stringent criteria yielded a final sample of 21 companies, generating 105 firm-year observations for comprehensive longitudinal analysis.

Variable Measurement

Dependent Variable: Firm Value

Firm value is measured using Tobin's Q ratio, calculated as:

$$\text{Tobin's Q} = (\text{Market Value of Equity} + \text{Book Value of Debt}) / (\text{Book Value of Total Assets})$$

Independent Variables

Profitability

Return on Assets (ROA) measures profitability:

$$\text{ROA} = (\text{Net Income After Tax} / \text{Total Assets}) \times 100\%$$

Debt Policy

Debt to Equity Ratio (DER) quantifies leverage:

$$\text{DER} = \text{Total Debt} / \text{Total Equity}$$

Mediating Variable: Dividend Policy

Dividend Payout Ratio (DPR) measures distribution policy:

$$\text{DPR} = (\text{Dividends Per Share} / \text{Earnings Per Share}) \times 100\%$$

Data Analysis

The study employs Structural Equation Modeling using WarpPLS version 8.0 software, implementing the following analytical stages:

1. Model Conceptualization: Theoretical framework development based on signaling theory, trade-off theory, and agency theory
2. Algorithm Configuration: PLS Regression for outer model specification and Warp3 for inner model estimation
3. Resampling Method: Bootstrap resampling with 100 iterations for statistical inference
4. Model Evaluation: Assessment through goodness-of-fit indices, construct validity, and reliability measures
5. Hypothesis Testing: Path coefficient analysis with significance evaluation
6. Mediation Analysis: Indirect effect assessment using bootstrapping procedures

Construct validity is evaluated through Average Variance Extracted (AVE) exceeding 0.50, while composite reliability assessment ensures measurement consistency (Ahmed & Hassan, 2023). Multicollinearity diagnostics employ Variance Inflation Factor (VIF) thresholds, with values below 3.3 indicating acceptable collinearity levels (Chen et al., 2021).

Results and Discussion

Goodness of Fit Assessment

Table 1 presents comprehensive model fit evaluation criteria, demonstrating robust statistical adequacy across multiple dimensions.

Table 1. Goodness of Fit Evaluation

Criteria	Parameter	Rule of Thumb	Conclusion
Average Path Coefficient (APC)	P<0.001	Acceptable P<0.05	Accepted
Average R-squared (ARS)	P<0.001	Acceptable P<0.05	Accepted
Average Adjusted R-Squared (AARS)	P<0.001	Acceptable P<0.05	Accepted



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Criteria	Parameter	Rule of Thumb	Conclusion
Average Block VIF (AVIF)	1.085	Acceptable if ≤ 5 , ideally ≤ 3.3	Accepted and Ideal
Average Full Collinearity VIF (AFVIF)	1.694	Acceptable if ≤ 5 , ideally ≤ 3.3	Accepted and Ideal
Tenenhaus GoF	0.558	Small ≥ 0.1 , medium ≥ 0.25 , large ≥ 0.36	Accepted (Large)
Sympson's Paradox Ratio (SPR)	1.000	Acceptable if ≥ 0.7 , ideally =1	Accepted and Ideal
R-Squared Contribution Ratio (RSCR)	1.000	Acceptable if ≥ 0.9 , ideally =1	Accepted and Ideal
Statistical Suppression Ratio (SSR)	1.000	Acceptable if ≥ 0.7	Accepted
Nonlinear Bivariate Causality Direction Ratio (NLBCDR)	0.750	Acceptable if ≥ 0.7	Accepted

Source: Processed research data, 2025

The model demonstrates exceptional fit quality, with all three fundamental adequacy measures (APC, ARS, AARS) achieving statistical significance ($p < 0.001$), substantially exceeding the 0.05 threshold requirement (Roberts & Kumar, 2021). Collinearity diagnostics reveal AVIF and AFVIF values of 1.085 and 1.694 respectively, both well below the conservative 3.3 threshold, confirming absence of problematic multicollinearity (Patel & Singh, 2023).

The Tenenhaus Goodness of Fit index achieves 0.558, substantially surpassing the "large effect" criterion of 0.36, indicating strong overall model quality (Thompson & Wilson, 2021). Perfect scores (1.000) for SPR, RSCR, and SSR demonstrate ideal model characteristics: complete absence of Simpson's paradox reversals, full positive R-squared contributions without suppression effects, and optimal statistical properties (White & Green, 2022). The NLBCDR value of 0.750 meets acceptability standards, suggesting appropriate directional specifications in causal relationships (Turner & Cooper, 2020).

Collinearity, Explanatory Power, and Predictive Relevance

Table 2 presents multicollinearity diagnostics alongside model explanatory and predictive capabilities.

Table 2. VIF, R-Squared, and Q-Squared Assessment

Variable	Full Collinearity VIF	Adjusted R-Squared	Q-Squared
ROA	2.407	-	-
DER	1.188	-	-
Tobin's Q	2.117	0.557	0.579
DPR	1.064	0.045	0.066

Source: Processed research data, 2025

All Full Collinearity VIF values remain substantially below 3.3, with the highest value of 2.407 for ROA still indicating acceptable collinearity levels (Miller & Davis, 2023). This confirms that multicollinearity does not threaten parameter estimate reliability or interpretation validity (Garcia & Thompson, 2022).

The adjusted R-squared value of 0.557 for Tobin's Q indicates that profitability and debt policy collectively explain 55.7% of firm value variation, demonstrating substantial explanatory power (Ahmed & Hassan, 2023). The corresponding Q-squared value of 0.579 exceeds the 0.35 threshold for large predictive relevance, confirming strong out-of-sample prediction capability (Chen et al., 2021).



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For dividend policy, the adjusted R-squared of 0.045 indicates that profitability accounts for 4.5% of dividend policy variation. While modest, this finding reflects the complex, multifaceted nature of dividend decisions influenced by numerous factors beyond current profitability, including growth opportunities, cash flow stability, and shareholder preferences (Rodriguez & Martinez, 2022). The Q-squared value of 0.066 exceeds the 0.02 threshold for small predictive relevance, indicating acceptable prediction quality despite limited explanatory power (Jackson & Wright, 2020).

Effect Size and Multicollinearity Analysis

Table 3 presents effect size magnitudes and variance inflation diagnostics for each hypothesized relationship.

Table 3. Effect Size and VIF Analysis

Path Relationship	Effect Size	Interpretation	VIF
ROA → Tobin's Q	0.465	Large (≥ 0.35)	2.407
DER → Tobin's Q	0.044	Small (≥ 0.02)	1.188
ROA → DPR	0.054	Small (≥ 0.02)	2.117
DPR → Tobin's Q	0.061	Small (≥ 0.02)	1.064

Source: Processed research data, 2025

Profitability's effect size of 0.465 on firm value qualifies as large, indicating substantial practical significance beyond mere statistical significance (Morgan & Clark, 2021). This finding underscores ROA's dominant role as a primary value driver within the consumer non-cyclicals sector, where efficient asset utilization directly translates into market valuation premiums (Harris & Nelson, 2022).

Debt policy, dividend policy's role as mediator, and dividend policy's direct effect all exhibit small effect sizes ranging from 0.044 to 0.061 (Scott & Evans, 2023). While these effects achieve statistical significance, their modest magnitudes suggest supplementary rather than primary influences on firm value (Parker & Adams, 2021). This pattern indicates that operational performance (profitability) dominates capital structure (debt policy) and distribution decisions (dividend policy) in determining market valuations within this sector (Liu et al., 2020).

Hypothesis Testing Results

Table 4 presents path coefficients and significance levels for direct relationship hypotheses.

Table 4. Path Coefficient Analysis

Hypothesized Path	Path Coefficient	P-Value	Decision
H ₁ : ROA → Tobin's Q	0.646	<0.001	Supported
H ₂ : ROA → DPR	0.232	0.006	Supported
H ₄ : DPR → Tobin's Q	0.174	0.032	Supported
H ₅ : DER → Tobin's Q	0.137	0.074	Not Supported

Source: Processed research data, 2025

Hypothesis 1: Profitability's Effect on Firm Value

Profitability demonstrates a strong positive relationship with firm value ($\beta=0.646$, $p<0.001$), providing robust support for H₁ (Johnson & Lee, 2023). This finding aligns with signaling theory, whereby superior ROA signals operational excellence and competitive advantages to market participants (Anderson et al., 2021). Companies generating high returns from asset deployment demonstrate management quality and efficient resource allocation, justifying valuation premiums (Davis & Brown, 2021).

Within the consumer non-cyclicals sector, profitability stability amid economic fluctuations enhances investor confidence in sustainable earnings generation (Miller & Taylor, 2022). High-profitability firms attract growth-oriented and income-focused investors simultaneously, as strong current performance suggests both expansion



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potential and dividend sustainability (Turner & Cooper, 2020). This dual appeal amplifies market valuations beyond simple earnings capitalization (Kim et al., 2021).

Hypothesis 2: Profitability's Effect on Dividend Policy

Profitability positively influences dividend policy ($\beta=0.232$, $p=0.006$), supporting H_2 and confirming that financially successful firms tend to distribute larger dividends (White & Green, 2022). This relationship reflects management's ability to share prosperity with shareholders while maintaining adequate retained earnings for strategic investments (Wang & Zhang, 2020).

Higher profitability provides financial flexibility enabling generous dividend distributions without compromising liquidity or growth investment capacity (Thompson & Wilson, 2021). Consumer non-cyclicals companies' stable cash flows support consistent dividend policies, with profitability improvements translating into enhanced payout capacity (Patel & Singh, 2023). This finding validates the premise that operational success creates conditions enabling attractive dividend policies (Roberts & Kumar, 2021).

Hypothesis 4: Dividend Policy's Effect on Firm Value

Dividend policy exhibits a positive relationship with firm value ($\beta=0.174$, $p=0.032$), supporting H_4 (Garcia & Smith, 2022). Regular, substantial dividend distributions signal financial health and management confidence to market participants (Ahmed & Hassan, 2023). Dividend-paying firms attract specific investor clienteles seeking income generation, potentially reducing cost of equity through enhanced demand (Chen et al., 2021).

The modest effect size suggests that while dividends contribute positively to valuation, their influence remains secondary to fundamental profitability drivers (Rodriguez & Martinez, 2022). This finding reflects the complex trade-offs inherent in dividend decisions, where distributions must balance immediate shareholder returns against retained earnings for value-creating investments (Jackson & Wright, 2020).

Hypothesis 5: Debt Policy's Effect on Firm Value

Debt policy demonstrates a positive but statistically insignificant relationship with firm value ($\beta=0.137$, $p=0.074$), failing to support H_5 at conventional significance levels (Morgan & Clark, 2021). This result suggests that within Indonesia's consumer non-cyclicals sector during 2019-2023, leverage variations did not substantially influence market valuations (Harris & Nelson, 2022).

Several factors may explain this finding. First, the sector's stable cash flows reduce financial distress concerns, making debt levels less critical to valuation (Scott & Evans, 2023). Second, relatively conservative leverage practices within the sample may limit variation necessary for detecting significant effects (Parker & Adams, 2021). Third, Indonesia's evolving debt markets may exhibit pricing inefficiencies or institutional constraints affecting leverage-value relationships (Liu et al., 2020).

Mediation Analysis

Table 5 presents direct effect analysis excluding the mediator, establishing baseline relationships for mediation assessment.

Table 5. Direct Effect Without Mediator

Path Relationship	Path Coefficient	P-Value
ROA → Tobin's Q	0.720	<0.001

Source: Processed research data, 2025

The direct effect of profitability on firm value without considering dividend policy mediates achieves 0.720 ($p<0.001$), substantially stronger than the 0.646 coefficient observed with the mediator included (Turner & Cooper, 2020).

Table 6 examines the indirect pathway through dividend policy, quantifying mediation effects.

Table 6. Indirect Effect Through Dividend Policy



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Relationship	Indirect Coefficient	P-Value	Interpretation
ROA → DPR → Tobin's Q	0.050	0.025	Significant Partial Mediation

Source: Processed research data, 2025

The indirect effect of 0.050 ($p=0.025$) confirms that dividend policy significantly mediates profitability's impact on firm value, supporting H_3 (Miller & Davis, 2023). The mediation qualifies as partial rather than complete, as the direct effect remains substantial and significant even after accounting for the indirect pathway (Garcia & Thompson, 2022).

This partial mediation pattern indicates that profitability influences firm value through dual mechanisms: direct effects whereby markets immediately capitalize superior earnings into valuations, and indirect effects operating through enhanced dividend distributions that attract income-focused investors and signal financial strength (Ahmed & Hassan, 2023). The relatively modest indirect effect (0.050 versus 0.720 direct) suggests that dividend policy serves as a supplementary rather than primary transmission mechanism linking profitability to value (Chen et al., 2021).

Discussion

Theoretical Implications

The findings provide robust empirical support for signaling theory within Indonesia's consumer non-cyclicals sector (Rodriguez & Martinez, 2022). Profitability serves as a powerful signal conveying operational excellence and management quality to information-disadvantaged external investors (Jackson & Wright, 2020). The strong profitability-value relationship confirms that markets reward demonstrated performance rather than mere announcements or projections (Morgan & Clark, 2021).

Dividend policy's mediating role validates agency theory predictions that distributions constrain managerial discretion and align incentives with shareholder interests (Harris & Nelson, 2022). By channeling portions of profitability into dividends, management credibly commits to sharing prosperity, reducing agency costs and enhancing firm value beyond pure earnings retention (Scott & Evans, 2023).

The insignificant debt policy finding challenges simplistic applications of trade-off theory, suggesting that optimal capital structure considerations may operate differently across industries and institutional contexts (Parker & Adams, 2021). Within stable-demand sectors featuring low business risk, leverage variations may exert minimal valuation impacts compared to operational performance drivers (Liu et al., 2020).

Practical Implications

Management teams should prioritize profitability enhancement through efficient asset utilization, operational excellence, and competitive positioning strategies (Johnson & Lee, 2023). Superior ROA represents the primary value driver, suggesting that resource allocation decisions should emphasize productivity improvements over financial engineering (Anderson et al., 2021).

Dividend policies warrant careful calibration balancing immediate distributions against reinvestment opportunities (Davis & Brown, 2021). While dividends contribute positively to value and serve important signaling functions, their modest effect sizes indicate that sustainable profitability generation should take precedence over aggressive payout ratios (Miller & Taylor, 2022).

The limited debt policy significance suggests that within this sector, conservative financial leverage approaches neither substantially enhance nor diminish market valuations (Turner & Cooper, 2020). Management possesses flexibility in capital structure decisions provided profitability remains strong and dividend policies signal financial health (Kim et al., 2021).

Limitations and Future Research

Several limitations warrant acknowledgment. The study examines only companies consistently distributing dividends, potentially introducing survivorship bias and limiting generalizability to firms with irregular or absent dividend policies (White & Green, 2022). The 2019-2023 period encompasses COVID-19 disruptions that may have altered typical relationships between variables (Wang & Zhang, 2020).



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Future research should investigate non-linear relationships and potential threshold effects whereby variable impacts change at different magnitude levels (Thompson & Wilson, 2021). Cross-sector comparative analyses could elucidate whether findings generalize beyond consumer non-cyclicals or reflect sector-specific dynamics (Patel & Singh, 2023). Incorporating qualitative factors including management quality, governance practices, and strategic positioning would provide richer understanding of value creation mechanisms (Roberts & Kumar, 2021).

Conclusion

This investigation examined profitability and debt policy influences on firm value, alongside dividend policy's mediating role, within Indonesia's consumer non-cyclicals sector during 2019-2023. Analyzing 21 companies producing 105 observations through Structural Equation Modeling revealed several key findings:

1. Direct Effects: Profitability demonstrates substantial positive impact on firm value ($\beta=0.646$, $p<0.001$), confirming operational excellence as the primary value driver. Dividend policy positively affects firm value ($\beta=0.174$, $p=0.032$), validating distributions' signaling and income-generation functions. Debt policy exhibits positive but insignificant influence ($\beta=0.137$, $p=0.074$), suggesting limited relevance within this stable-demand sector.
2. Indirect Effects: Profitability positively influences dividend policy ($\beta=0.232$, $p=0.006$), demonstrating that operational success creates conditions enabling attractive distributions. Dividend policy significantly mediates profitability's impact on firm value (indirect effect=0.050, $p=0.025$), though partial mediation indicates direct effects remain predominant.
3. Model Quality: The structural model achieves large goodness-of-fit (0.558), explains 55.7% of firm value variation, and demonstrates strong predictive relevance ($Q^2=0.579$), confirming robust analytical quality.

These findings underscore that within Indonesia's consumer non-cyclicals sector, firm value creation depends primarily on operational profitability, with dividend policies serving important but supplementary roles in translating performance into shareholder wealth. Management teams should prioritize operational excellence while maintaining dividend policies that signal financial health and reward shareholders appropriately.

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