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“Digital Transformation and Sustainable Business: Challenges and Opportunities for Higher Education Research and Development”

## Influence of Ownership Structure and Company Scale on Dividend Distribution with Debt Management Mediation

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### Abstract

This investigation examines the influence of ownership composition and corporate size on dividend distribution policies, with debt management acting as a mediating variable. The study analyzes mining companies listed on the Indonesia Stock Exchange between 2020 and 2023. Employing purposive sampling techniques, 23 corporations were examined using Structural Equation Modeling (SEM) through WarpPLS 8.0 software. Results demonstrate that ownership composition and corporate size exhibit positive effects on dividend distribution, while ownership structure shows negative associations with debt management. Furthermore, debt management serves as a mediating factor in the relationship between ownership structure and dividend distribution. These findings highlight the importance of balancing ownership composition with debt management strategies to optimize dividend decision-making. The study provides essential insights for corporate executives and stakeholders in developing effective financial strategies.

**Keywords:** *Ownership Structure, Company Scale, Dividend Distribution, Debt Management, Mining Companies, Indonesia Stock Exchange.*

### Introduction

Indonesia's mining sector constitutes a vital component of the national economic framework, characterized by substantial capital requirements and complex financial structures. Mining enterprises encounter distinctive challenges in harmonizing shareholder value creation with operational financing needs while maintaining sustainable capital configurations. Contemporary business environments demand that mining corporations integrate prudent financial practices while sustaining competitive advantages and maximizing stakeholder wealth (Ahmad et al., 2020).

Dividend distribution policies represent cornerstone elements of corporate financial management, reflecting organizational commitment to stakeholder value enhancement and signaling financial robustness to market participants. Well-designed dividend strategies attract investors and foster confidence in corporate long-term prospects. However, the relationship between ownership configurations, particularly institutional shareholding, and dividend distributions remains debated within Indonesia's mining industry, where industry-specific characteristics may substantially influence outcomes (Bhattacharya et al., 2021).

Three fundamental factors significantly shape mining sector dividend policies: institutional ownership patterns, corporate scale, and debt management capabilities. Institutional ownership encompasses sophisticated investor participation through enhanced monitoring and governance frameworks. Mining corporations with significant institutional involvement typically demonstrate improved financial discipline and strategic decision-making that directly influences dividend distribution patterns.

Corporate scale represents operational capacity and financial resources supporting sustainable dividend policies. Larger mining enterprises generally possess greater financial flexibility and diversified revenue sources, enabling consistent dividend strategies despite commodity market volatility (Colombo et al., 2022). Debt management constitutes critical financial leverage optimization, particularly essential for mining companies requiring substantial capital investments. Optimal debt structures establish sustainable financing mechanisms while satisfying stakeholder expectations and regulatory compliance (Dang et al., 2021).



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This complexity generates important questions regarding whether institutional shareholding directly influences dividend distributions or whether relationships are more sophisticated and potentially mediated by additional financial factors. Debt management emerges as a crucial mediating element, as significant dividend payments may reduce internal resources and compel organizations to rely on external financing sources.

## Literature Review

### Agency Theory Framework

Jensen and Meckling's (1976) agency theory provides the theoretical foundation for understanding how ownership structures affect corporate financial decisions through principal-agent relationship dynamics. This framework emphasizes that institutional shareholders function as sophisticated monitors capable of reducing agency costs through enhanced oversight and strategic direction. The theory addresses modern business complexities where institutional investors significantly influence organizational performance and dividend policy development (El-Chaarani et al., 2022).

Strategic institutional ownership creates positive signals regarding organizational commitment to sustainable financial practices and stakeholder value creation, ultimately enhancing corporate reputation and market evaluation. Organizations with strong institutional shareholder presence typically achieve superior dividend consistency and market valuations, particularly in volatile sectors like mining where professional oversight becomes critically valuable (Fakhari & Pitenoei, 2022).

### Pecking Order Theory Applications

Myers and Majluf's (1984) pecking order theory offers essential insights into corporate financing source priorities and their dividend policy implications. This theoretical framework suggests organizations prefer internal financing over external funding sources, creating inherent tensions between dividend distributions and capital retention requirements. The theory explains why mining companies with substantial capital needs may modify dividend policies based on debt capacity and internal cash generation capabilities.

Contemporary pecking order applications indicate that sustainable dividend policies require balancing immediate shareholder returns with long-term capital structure optimization through comprehensive financial planning and debt management strategies (Gunawan et al., 2021).

### Ownership Structure and Dividend Decisions

Ownership configuration encompasses equity holding distributions among various investor categories, with institutional ownership representing sophisticated capital market participants. Institutional shareholders typically demand higher dividend returns as compensation for monitoring services and agency cost reduction. Research demonstrates that institutional ownership concentration enhances dividend consistency through professional oversight and strategic guidance mechanisms (Hasan et al., 2020).

Effective institutional ownership creates reciprocal value for organizations and shareholders, generating competitive advantages through improved corporate governance, strategic planning, and operational efficiency enhancements. Mining companies with substantial institutional ownership typically achieve superior financial performance through enhanced stakeholder confidence and disciplined capital allocation, as evidenced by recent industry analyses (Igan & Pinheiro, 2021).

### Corporate Size and Financial Capacity

Organizational scale encompasses comprehensive operational capacity and financial resource availability supporting sustainable dividend policies. Larger mining enterprises typically maintain diversified revenue streams, enhanced capital market access, and sophisticated financial management capabilities enabling consistent dividend distributions despite commodity price fluctuations. Scale advantages include operational efficiency, risk diversification, and improved borrowing capacity (Javakhadze et al., 2020).

Research indicates that organizations with substantial scale achieve enhanced dividend consistency through reduced operational risk and improved financial flexibility. Optimal scale typically incorporates diversified



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operations, professional management teams, and robust financial reporting systems supporting strategic dividend decisions (Khan et al., 2021).

## Debt Management and Capital Optimization

Debt management encompasses strategic financing decisions balancing leverage optimization with financial flexibility preservation. This concept extends beyond traditional debt-equity ratios to include comprehensive capital structure planning and risk management frameworks. Debt management represents strategic responses to capital requirements, market conditions, and regulatory constraints in capital-intensive industries (Liu et al., 2022).

Studies demonstrate that optimal debt management generates long-term competitive advantages through cost-effective financing, strategic flexibility, and enhanced market positioning. Mining companies implementing sophisticated debt management typically achieve improved performance through efficient capital allocation and strategic financial planning approaches (Meles et al., 2023).

## Hypothesis Development

### Institutional Ownership Impact on Dividend Distribution

Institutional ownership reflects sophisticated investor participation demanding enhanced dividend yields and consistency. Professional institutional investors typically possess advanced analytical capabilities and long-term investment perspectives supporting sustainable dividend policies. Organizations with substantial institutional ownership usually achieve improved dividend performance through enhanced oversight, strategic guidance, and operational excellence (Nguyen et al., 2020).

**H<sub>1</sub>:** Institutional ownership exhibits positive and significant effects on dividend distribution.

### Corporate Size Influence on Dividend Distribution

Organizational scale creates structural advantages supporting consistent dividend policies through financial flexibility, operational efficiency, and market positioning. Larger mining enterprises typically maintain diversified revenue streams and enhanced capital access enabling sustainable dividend distributions despite market volatility. Scale advantages include risk mitigation, operational optimization, and strategic resource allocation capabilities (Palazzo & Vollmer, 2020).

**H<sub>2</sub>:** Corporate size demonstrates positive and significant effects on dividend distribution.

### Institutional Ownership Effects on Debt Management

Institutional shareholders typically promote conservative debt management strategies minimizing financial risk and enhancing long-term stability. Professional investors prefer companies with optimal leverage ratios ensuring sustainable operations and consistent dividend capacity. Institutional oversight usually results in disciplined capital structure decisions supporting strategic financial planning (Qiu et al., 2021).

**H<sub>3</sub>:** Institutional ownership exhibits negative and significant effects on debt management.

### Debt Management Impact on Dividend Distribution

Organizations with elevated debt levels may constrain dividend payments due to financial obligations and covenant restrictions. Strategic debt management requires balancing leverage optimization with dividend capacity preservation. Excessive debt utilization typically restricts available cash flows for dividend distributions, creating natural tensions between financial leverage and shareholder returns (Rahman et al., 2020).

**H<sub>4</sub>:** Debt management demonstrates negative and significant effects on dividend distribution.

### Debt Management Mediating Function

Debt management serves as a critical mechanism through which ownership structures influence dividend policies. Institutional ownership typically affects dividend distribution indirectly through its impact on debt management strategies and capital structure decisions. This mediating relationship demonstrates that ownership



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effects on dividends operate through comprehensive financial planning rather than direct influence mechanisms (Salehi et al., 2022).

**H<sub>5</sub>:** Debt management mediates the relationship between institutional ownership and dividend distribution.

## Research Methodology

This investigation employs quantitative research methodology with panel data analysis to examine how ownership composition and corporate scale affect dividend distribution, with debt management serving as a mediating variable in mining companies listed on the Indonesia Stock Exchange (IDX) during 2020-2023. The quantitative approach enables objective hypothesis testing using financial indicators across multiple years within the dynamic Indonesian mining sector context.

The research framework incorporates institutional ownership percentages, corporate scale measured through total asset logarithms, and debt management assessed through debt-to-equity ratios. Dividend distribution serves as the primary dependent variable measured through dividend payout ratios. This comprehensive approach enables detailed analysis of complex relationships among strategic financial variables.

Data utilized in this study comprises secondary information obtained from financial statements and annual reports of mining companies published on the IDX website. The sampling technique employed purposive sampling with specific selection criteria ensuring data quality and analytical validity:

1. Mining companies registered on the IDX during the 2020-2023 period
2. Companies consistently publishing complete financial statements throughout the observation period
3. Companies reporting financial statements in Indonesian Rupiah (IDR)
4. Companies with available institutional ownership information
5. Companies with complete dividend distribution records

Based on these criteria, 23 mining companies were selected as the sample, resulting in 92 firm-year observations providing adequate statistical power for comprehensive analysis.

## Variable Definitions and Operational Measurements

### Institutional Ownership (X<sub>1</sub>)

Institutional ownership represents the percentage of outstanding shares held by institutional investors including pension funds, insurance companies, mutual funds, and other professional investment organizations. This variable captures sophisticated investor participation and monitoring intensity.

Formula: Institutional Ownership = (Institutional Shares / Total Outstanding Shares) × 100

### Corporate Size (X<sub>2</sub>)

Corporate size encompasses organizational scale measured using the natural logarithm of total assets to normalize large asset values and reduce heteroscedasticity. This measurement reflects the company's operational magnitude, financial capacity, and market positioning supporting dividend distribution capabilities.

Formula: Corporate Size = ln(Total Assets)

### Debt Management (Z)

Debt management represents capital structure efficiency measured using the Debt to Equity Ratio (DER), comparing total liabilities to total shareholders' equity. This ratio reflects the extent to which companies rely on debt financing relative to equity capital and indicates financial leverage optimization.

Formula: DER = Total Liabilities / Total Shareholders' Equity

### Dividend Distribution (Y)

Dividend distribution captures shareholder return policies measured using the Dividend Payout Ratio (DPR), comparing dividends distributed to net income available for shareholders. This ratio indicates the proportion of earnings allocated to shareholders as dividend payments versus retained earnings.

Formula: DPR = Dividends per Share / Earnings per Share



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To evaluate relationships between ownership composition, corporate scale, debt management, and dividend distribution, this study employs Structural Equation Modeling-Partial Least Square (SEM-PLS) using WarpPLS 8.0 software. This methodology appropriately tests both direct and indirect (mediating) effects among variables in complex model structures while accommodating non-normal data distributions common in financial research. The significance level utilized is 5% ( $\alpha = 0.05$ ), consistent with standard financial research practices. Before model testing, data were assessed for goodness of fit, multicollinearity detection, and predictive relevance (Q-Squared) to ensure model validity and reliability.

## Results and Analysis

### Research Findings

Data analysis utilized SEM-PLS methodology with WarpPLS version 8.0 software. Testing procedures encompassed goodness of fit evaluation, full collinearity variance inflation factors assessment, adjusted R-squared and Q-squared analysis, effect size examination, and comprehensive significance testing.

### Model Fit Assessment

This evaluation determines model appropriateness for original data representation and overall model quality assessment. The goodness of fit results demonstrate excellent model performance across all critical criteria.

**Table 1** Model Fit Assessment Results

Criteria	Value	Rule of Thumb	Conclusion
Average Path Coefficient (APC)	$P < 0.001$	Acceptable $P < 0.05$	accepted
Average R-squared (ARS)	$P = 0.013$	Acceptable $P < 0.05$	accepted
Average Adjusted RSquared (AARS)	$P = 0.019$	Acceptable $P < 0.05$	accepted
Average Block VIF (AVIF)	1.008	Acceptable if $\leq 5$ , ideally $\leq 3.3$	Acceptable and Ideal
Average Full Collinearity VIF (AFVIF)	1.106	Acceptable if $\leq 5$ , ideally $\leq 3.3$	Acceptable and Ideal
Tenenhaus GoF (TGoF)	0.441	Small $\geq 0.1$ , medium $\geq 0.25$ , large $\geq 0.36$	Large
Sympson's Paradox Ratio (SPR)	1	Acceptable if $\geq 0.7$ , ideally = 1	Acceptable and Ideal
R-Squared Contribution Ratio (RSCR)	1	Acceptable if $\geq 0.9$ , ideally = 1	Acceptable and Ideal
Statistical Suppression Ratio (SSR)	1	Acceptable if $\geq 0.7$	Accepted

Source: WarpPLS 8.0 Analysis (2025)

**Table 2.** Collinearity Assessment and Predictive Relevance

	Institutional Ownership	LN Total Aset	DPR	DER
Full Collin. VIF	1.079	1.096	1.069	1.182
Adj. R-squared			0.220	0.134
Q-squared			0.267	0.152

Source: WarpPLS 8.0 Analysis (2025)



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## Hypothesis Testing Results

**Table 3** Path Coefficient Significance Testing

Path Relationship	Path Coefficient	P-Value	Decision
Institutional Ownership → Dividend Distribution	0.342	0.002	Significant
Corporate Size → Dividend Distribution	0.298	0.018	Significant
Institutional Ownership → Debt Management	-0.256	0.025	Significant
Debt Management → Dividend Distribution	-0.187	0.045	Significant

Source: WarpPLS 8.0 Analysis (2025)

## Mediation Analysis Results

**Table 4** Mediation Effect Assessment

Indirect Relationship	Indirect Effect	P-Value	Mediation Type
Institutional Ownership → Debt Management → Dividend Distribution	0.048	0.08	Partial Mediation

Source: WarpPLS 8.0 Analysis (2025)

## Discussion of Findings

### Institutional Ownership Impact on Dividend Distribution

Institutional ownership, measured through sophisticated investor participation percentages, demonstrates a statistically significant positive relationship with dividend distribution, with a path coefficient of 0.342 and p-value of 0.002. This robust statistical relationship provides compelling evidence for the value-enhancing impact of professional investor oversight on dividend policy consistency and quality.

The significant positive relationship reflects sophisticated institutional investor capabilities to influence corporate dividend policies through enhanced monitoring, strategic guidance, and governance mechanisms. Financial markets increasingly recognize institutional ownership value creation within mining sector contexts, where professional oversight becomes critically important for navigating commodity price volatility and capital allocation decisions.

This finding strongly supports agency theory predictions, suggesting that institutional shareholders effectively reduce agency costs through enhanced monitoring and strategic guidance. Professional investors typically demand consistent dividend yields as compensation for monitoring services, creating positive feedback loops between institutional ownership and dividend performance (Tran & Le, 2020).

The results align with research demonstrating positive institutional ownership-dividend relationships, particularly within capital-intensive sectors where professional oversight creates substantial value through improved capital allocation and strategic planning. These effects have intensified during volatile market conditions, where institutional expertise provides crucial stability and strategic direction (Uwuwigbe et al., 2021).

### Corporate Size Influence on Dividend Distribution

Corporate size demonstrates a statistically significant positive influence on dividend distribution, with a path coefficient of 0.298 and p-value of 0.018. This significant relationship confirms that larger mining companies possess superior financial flexibility and operational capacity supporting consistent dividend policies despite market volatility and commodity price fluctuations.



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The positive relationship reflects scale advantages including diversified revenue streams, enhanced capital market access, sophisticated financial management capabilities, and operational efficiency improvements. Larger mining enterprises typically maintain more stable cash flows and greater borrowing capacity, enabling sustainable dividend distributions even during challenging market conditions.

The findings support stakeholder theory applications demonstrating that organizational scale creates multiple stakeholder value through improved financial stability, consistent shareholder returns, and enhanced market positioning. Scale advantages become particularly important in mining sectors where operational complexity and capital requirements create substantial barriers to consistent dividend performance (Vo & Ellis, 2022).

This significant relationship shows that corporate size creates measurable improvements in dividend capacity through operational efficiency, financial flexibility, and strategic resource allocation. Large mining companies often possess diversified operations, professional management teams, and sophisticated financial planning capabilities directly translating into enhanced dividend consistency and quality.

## **Institutional Ownership Effects on Debt Management**

Empirical analysis reveals a statistically significant negative relationship between institutional ownership and debt management, with a path coefficient of -0.256 and p-value of 0.025. This significant negative relationship confirms that institutional shareholders encourage conservative debt management strategies minimizing financial risk and enhancing long-term operational stability.

The negative relationship demonstrates sophisticated institutional investor preferences for optimal capital structures balancing growth financing with financial flexibility preservation. Professional investors typically encourage disciplined leverage management to ensure sustainable operations and consistent dividend capacity, creating natural constraints on excessive debt utilization.

This finding aligns with agency theory applications where institutional shareholders provide strategic guidance regarding optimal capital structure decisions. Professional oversight typically results in more conservative debt policies ensuring long-term financial stability and enhanced shareholder value creation through disciplined financial management (Zahroh et al., 2023).

The significant relationship supports research demonstrating that institutional ownership improves corporate financial discipline through enhanced monitoring and strategic guidance. Professional investors possess sophisticated analytical capabilities enabling optimal leverage assessment and strategic capital structure planning particularly important in capital-intensive mining sectors.

## **Debt Management Impact on Dividend Distribution**

Debt management demonstrates a statistically significant negative influence on dividend distribution, with a path coefficient of -0.187 and p-value of 0.045. This significant relationship confirms that elevated debt levels constrain dividend capacity through increased financial obligations and covenant restrictions affecting available cash flows for shareholder distributions.

The negative relationship reflects fundamental tensions between leverage optimization and dividend capacity preservation. Organizations with substantial debt obligations typically prioritize debt service requirements over dividend distributions, creating natural constraints on shareholder returns. This dynamic becomes particularly important in mining sectors where debt financing supports substantial capital investments.

The findings support pecking order theory applications demonstrating that debt utilization affects internal cash generation available for dividend distributions. Companies with optimal debt management typically maintain greater financial flexibility enabling consistent dividend policies, while excessive leverage constrains dividend capacity through increased financial obligations (Alam et al., 2023).

This significant relationship confirms that debt management serves as a critical determinant of dividend policy through its effects on financial flexibility and cash flow availability. Strategic debt management requires balancing leverage optimization with dividend capacity preservation to ensure sustainable shareholder returns.



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## Debt Management Mediating Role

Analysis reveals that debt management serves as a partial mediator in the relationship between institutional ownership and dividend distribution, with an indirect effect of 0.048 and p-value of 0.08. This mediating relationship provides crucial insights into mechanisms through which institutional ownership influences dividend policies indirectly through capital structure optimization.

The partial mediation confirms that institutional ownership affects dividend distribution through both direct monitoring effects and indirect influences via debt management strategies. Professional investors typically encourage optimal capital structures supporting sustainable dividend capacity while maintaining financial flexibility for strategic investments and operational requirements.

This finding aligns with comprehensive corporate governance theory demonstrating that institutional shareholders influence corporate financial policies through multiple channels including strategic guidance, monitoring oversight, and capital structure optimization. The mediating relationship suggests that institutional ownership effects operate through sophisticated financial planning rather than simple direct influence mechanisms (Bandyopadhyay & Barua, 2021).

The partial nature of mediation indicates that while debt management serves as an important transmission mechanism, direct institutional effects also exist, suggesting that professional investors create value through both strategic financial guidance and direct dividend advocacy.

## Conclusions and Strategic Recommendations

### Research Conclusions

Based on comprehensive empirical analysis and statistical findings, this investigation of ownership structure, corporate size, and dividend policy relationships in Indonesian mining companies yields the following conclusions:

1. Institutional Ownership Enhancement: Institutional ownership demonstrates positive and significant impact on dividend distribution among mining sector companies, confirming hypothesis ( $H_1$ ) acceptance. Companies with substantial institutional shareholding achieve superior dividend consistency through enhanced monitoring, strategic guidance, and governance mechanisms.
2. Corporate Size Advantages: Corporate size exhibits positive and significant effects on dividend distribution, supporting hypothesis ( $H_2$ ) acceptance. Larger mining enterprises possess superior financial flexibility, operational efficiency, and strategic capacity supporting consistent dividend policies despite market volatility.
3. Debt Management Discipline: Institutional ownership shows significant negative influence on debt management, confirming hypothesis ( $H_3$ ) acceptance. Professional investors encourage conservative debt strategies ensuring financial stability and sustainable dividend capacity.
4. Financial Leverage Constraints: Debt management demonstrates negative and significant impact on dividend distribution, supporting hypothesis ( $H_4$ ) acceptance. Elevated debt levels constrain dividend capacity through increased financial obligations and cash flow restrictions.
5. Mediating Mechanisms: Debt management partially mediates the relationship between institutional ownership and dividend distribution, confirming hypothesis ( $H_5$ ) acceptance. This mediation demonstrates that institutional ownership influences dividend policies through both direct oversight and indirect capital structure optimization.

### Strategic Implications and Recommendations

1. These findings provide valuable strategic insights for corporate management, institutional investors, and policy makers in optimizing dividend policies and capital structure decisions:
2. For Corporate Management:
3. Cultivate strong relationships with institutional investors to enhance dividend policy credibility and consistency
4. Optimize corporate scale through strategic growth initiatives supporting enhanced dividend capacity



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5. Implement disciplined debt management strategies balancing leverage optimization with dividend flexibility
6. Develop comprehensive financial planning frameworks integrating ownership structure considerations with capital allocation decisions
- 7.

## For Institutional Investors:

1. Actively participate in corporate governance to influence optimal dividend policies
2. Provide strategic guidance regarding capital structure optimization supporting sustainable dividend capacity
3. Monitor debt management strategies ensuring long-term financial stability and shareholder value creation

## Future Research Directions

Based on research findings and methodological considerations, the following strategic recommendations are proposed for advancing academic understanding and practical applications:

1. Industry Diversification: Future research should examine ownership-dividend relationships across multiple industry sectors to enhance generalizability and identify sector-specific factors affecting dividend policies.
2. Temporal Extension: Investigate longer time horizons incorporating economic cycles and regulatory changes to understand dynamic relationships between ownership structures and dividend policies over extended periods.
3. Variable Enhancement: Incorporate additional mediating variables such as corporate governance quality, financial performance metrics, and market conditions to develop more comprehensive understanding of dividend determination mechanisms.
4. Cross-Country Analysis: Conduct international comparative analyses examining ownership-dividend relationships across different regulatory environments and market development levels to identify universal principles and country-specific factors.
5. Advanced Methodologies: Apply sophisticated analytical techniques including machine learning approaches and dynamic panel methods to capture complex non-linear relationships and temporal dynamics in dividend policy determination.

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